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22 January 1982

MEMORANDUM FOR: Director of Central Intelligence

VIA: Deputy Director of Central Intelligence

FROM: _____   25X1
Director, Intelligence Community Staff

SUBJECT: Challenges and Opportunities for the Next Year (U)

    1. The following are the areas where I believe the Intelligence Community Staff (ICS) will face significant challenges as well as opportunities to improve Intelligence Community performance in the next year. (U)

    I. <u>Developing the Imagery Tasking System</u>

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    II. <u>Developing Joint Tasking Concepts and Systems</u>

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III. Retaining the Credibility of the Budget Process

The budget submissions coming from the Intelligence Community have been carefully and tightly constructed. I believe part of our success with OMB and the Congress has been due to that view. Although the FY 1983 budget contains substantial real growth, it--like its predecessors--is easily defensible. As real growth continues in the NFIP, however, we will need to ensure that the review given by the budget at the program manager level and at the DCI level is so searching that OMB and congressional review pose no serious problem. That will require maintaining the collaborative relationships we developed with the program managers this fall, but these relationships may be harder to manage if we are projecting rates of growth less than the 20+ percent provided in FY 1983. (S)

IV. Establishing the New Budget Process

The new capabilities programming and budgeting system offers the prospect of linking the NFIP more clearly to objectives and outputs. It offers a better way to review, present, and defend the budget requests. However, we face a tight schedule and some jobs that are hard to do, both organizationally and technically. (S)

V. Establishing a Coherent Planning Process

The 1985 Capabilities Study provides an opportunity to establish an ongoing process to update and maintain the plan laid out in that study. It provides an opportunity to cooperate with the planning organizations in each of the program offices--which are at different levels of development--and to provide a forum in which good ideas can be tossed up that can later be screened for inclusion in the program. The Community has resisted past attempts to draw together their planning processes. This was due both to the style of the attempts and to the tensions between the DCI and the Secretary of Defense. This year we hope to be able to take advantage of a changed atmosphere to establish a meaningful planning process. (C)

VI. Encouraging and Supporting Needed Telecommunications

The communication systems that link the parts of the Intelligence Community with each other and with users are deficient. Only a few of these systems are under the complete control of the Community. An important objective for the next year is to press forward with the

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upgrades under way in Community-controlled facilities and to support
as strongly as possible the efforts of the DoD to organize and rebuild
the networks of theirs on which we rely. (S)

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